

INSTRUCTIONS: Complete and submit two copies of the signed plan by October 16, 2017, to:

WISCONSIN DEPARTMENT OF PUBLIC INSTRUCTION ATTN: JOHN DEBACHER DIVISION FOR LIBRARIES AND TECHNOLOGY PO BOX 7841 MADISON, WI 53707-7841

Also send a copy of the completed Word document to libraryreports@dpi.wi.gov

Required by § 43.17(5) and 43.24(3) Wis. Stats.

GENERAL INFORMATION

Library System

Kenosha County Library System

Describe demographic, economic, and other facts about your system that influenced the development of this and other system plans.

In 1993, the three member joint library in western Kenosha County, called the Community Library, expanded to five members and included the Town of Randall and the Village of Twin Lakes. A branch library opened in Twin Lakes in January 1993 as a companion to the existing library in Silver Lake. A new 13,400 sq. ft. facility in Salem opened in summer of 1995 to replace the rented space in Silver Lake; and a library reading room was set up in Silver Lake. In 2004, planning for a new branch library in Twin Lakes began. That planning was abandoned based on local political and funding concerns. Instead, a rented facility was expanded from 3,895 sq. ft. to 6,280 sq. ft. in late 2011. In December 2015, the facility in Silver Lake was closed reducing Community Library to two locations.

Kenosha Public Library (KPL) maintains four public facilities, an administration building, and a bookmobile, which together constitute the KCLS resource library. In June 1993, a new 24,600 sq. ft. Northside Library opened in the City of Kenosha. In 1997, KPL Administrative, Support Services, and Maintenance functions moved out of the Southwest Library to provide maximum public service space at that branch. They are now permanently located in about 14,257 sq. ft. at the Civic Center Building in downtown Kenosha. In June 2004, the Southwest Library reopened to the public at more than double its previous capacity with 43,000 sq. ft. of space. KPL now devotes about 80,000 sq. ft. to public service at all of its locations.

In 2015, KCLS and LLS received an LSTA grant to look at merging library systems. A study facilitated by WiLS consultants concluded that while a merger was economically advantageous to LLS, contributing to system administrative costs currently absorbed by KPL would reduce funds allocated for shared digital resources to KCLS libraries. During the study, other services that could be shared were discussed and sharing an ILS was considered. KCLS staff and public had been dissatisfied with their current ILS and the annual maintenance was quite expensive, so talks were started to migrate to the LLS SHARE Catalog. In September 2015, the LLS Board of Trustees approved the migration and the KCLS Board of Trustees reviewed and approved the contract on October 6, 2015. On June 15, 2016, KCLS officially went live on the SHARE catalog.

In 2018, SHARE will welcome Arrowhead Library System to its catalog resource sharing system. This will drive the need for an expanded delivery system among the three member library systems.

Nearly a quarter of Kenosha County's 168,068 residents will not have a local public library in 2018. Access to library services for these residents is provided by KCLS Agreements with KPL, the Community Library, and the Lakeshores Library System. Through these Agreements, Kenosha County residents have access to library service at six Kenosha County locations and the Bookmobile. In 2004, KPL replaced its old bookmobile with a new one. Bookmobile stops are divided roughly equally between the city and those jurisdictions of the county not served by a local library.

KCLS is an unusual library system in that no staff are assigned to the system. Instead, all the work of the cooperative is handled by KPL staff who also hold full responsibility for operations at the 4 branches and bookmobile of the Kenosha Public Library. The longstanding commitment to collaboration makes the system work. KCLS budgets reflect increasing support for delivery service and shared electronic resources.

All KCLS libraries are members of the SHARE catalog consortium administered through the Lakeshores Library System. KCLS member libraries also share digital resources, including all digital products, brainstorm sharing of productivity tools like Google Apps, and seamlessly link our buildings through van delivery services. KCLS also runs delivery service between Racine Public Library (LLS) and the Southwest Neighborhood Library location of KPL to facilitate quick and efficient resource sharing.

GENERAL INFORMATION (cont'd.)

Describe significant needs and problems that influenced the development of this and other system plans.

The identified concerns for countywide library service were addressed in 1991, 1997, 2000, and 2007 by Kenosha County library planning committees. Issues reviewed in these planning efforts include:

- •the impact of the rapid change and growth in the County on library services and facilities
- •the need to coordinate countywide library service expansion over the next 20 years
- •the equitable delivery of library service within the County
- •the shift in library services to computerized resources accessible on-line and off-site
- •the application of current and emerging computer technologies to library service within the County

The Public Library System Redesign project is expected to result in the reduction in the number of Wisconsin library systems. As one of the smallest systems, KCLS recognizes that merging with Lakeshores Library System is a probable future. By merging catalogs under the umbrella of SHARE, LLS and KCLS have developed a strong working relationship that sets the foundation for a future system merger. With the addition of Arrowhead Library System in the SHARE consortium, this future is even more defined. This plan focuses on increased collaboration and resource sharing among all three systems in an effort to improve library service to our counties through the most efficient means possible.

In 2017, KPL secured an 80% federally funded project to light up the dark fiber infrastructure in Kenosha and multiply the bandwidth to each library outlet 10 fold. The additional 20% funding was secured through City of Kenosha Capital Improvement Project funds. The impact on the KCLS budget is a reduced dependency on TEACH lines.

Describe the planning environment and process under which this and other system plans were developed. Include how member libraries are involved in plan development and review and whether your systems has a formally appointed advisory committee. (List additional system planning documents with the period covered and attach any planning documents which have not previously been provided to the division.)

Annual planning for KCLS is considered on a continual basis through participation in the SHARE consortium, its regular committees, and through consulation between Community Library and KPL adminstrative teams. On September 11, 2017, the KCLS Board discussed, reviewed, and approved the 2018 KCLS Budget and Service Plan.

In 2000, consultant assistance was provided by LMA Techwork to revise and update the Technology Plan. That Plan is on file at DPl. In 2004 and 2009, the Technology Plan was rewritten by the KCLS Technical Advisory Committee. The KCLS Board approved the KCLS Comprehensive Library Technology and Resource Sharing Plan, 2009-2013 at its June 1, 2009 meeting. That Plan is on file at DPl. During 2013, staff revised and updated the KCLS Comprehensive Library Technology and Resource Plan for 2014-2018. This document was discussed, reviewed, and approved by the KCLS Board at the October 7, 2013 board meeting. A signed copy is on file at DPl. A Google Doc version of the Technology Plan is continually updated by staff.

In August 2006, the Kenosha County Board established the Kenosha County Long Range Library Strategic Planning Committee and charged the Committee with the task of developing a strategic plan spanning the next ten years of library development in the county. The Committee met seven times with sub-committees representing Kenosha Public Library and the Community Library in western Kenosha County.

As Community Library and Kensoha Public Library finalize new strategic plans in 2017, we will come together as a system in 2018 to explore the needs identified in each plan and craft a common KCLS strategic plan that provides state and county support for technology infrastructure that drive service improvements at all member library locations.

ASSURANCES

The following plan and compliance document provides assurance that your public library system intends to comply with all statutory requirements for public library systems for calendar year 2018. Indicate, with a check, your system's intent to comply with each system requirement and provide the requested information under each system requirement.

S.43.24(2) For a public library system to qualify for and maintain its eligibility for state aid under this section it shall ensure that all of the following are provided:

Membership Agreements

- (a) Written agreements that comply with s. 43.15(4)(c)4, with all member libraries.
- A copy of the agreement with a list of all members signing and the dates signed provided to the division by January 15.

Resource Library Agreement

- (b) Backup reference, information and interlibrary toan services from the system resource library, including the development of and access to specialized collections, as evidenced by a written agreement with that library.
- A signed copy of the resource library agreement will be provided to the division by January 15.

Reference Referral, Interlibrary Loan, and Technology

S.43.24(2)(d) Referral or routing of reference and interlibrary loan requests from libraries within the system to libraries within and outside the system.

List ongoing activities related to this requirement.

KPL serves as the interlibrary loan and information clearinghouse for KCLS and cooperates with other libraries for resource sharing to provide library materials not locally available through the SHARE catalog. KCLS migrated from OCLC to WISCAT ILL as part of the SHARE merger. All six KCLS member library branches, plus the Bookmobile, now serve as a primary access point for patron initiated interlibrary loan of library materials within KCLS.

- 1. Utilizing WISCAT and other interlibrary loan networks, interlibrary loan staff attempts to obtain from libraries outside SHARE information and materials that KPL and Community Library cannot provide from their own collections for patrons of member libraries of KCLS.
- 2. Interlibrary loan staff lends to other libraries appropriate KPL or CL materials.

Indicate new or priority activities relating to this requirement for the plan year. If none, indicate so.

Arrowhead Library System will join SHARE in January 2018. This is expected to drive circulation higher at all member libraries and reduce the need for ILL activity, as patrons are able to directly place holds from the SHARE catalog.

Inservice Training

S,43,24(2)(e) Inservice training for participating public library personnel and trustees.

List ongoing activities related to this requirement.

KPL's Head of Administrative Services reviews continuing education needs, coordinates the dissemination of information on continuing educational opportunities to system member libraries, promotes participation in continuing educational activities in general, and records attendance by member library staff and trustees at these activities. KPL staff with expertise in specific library services regularly conduct in-house training programs that are available to all staff of KCLS member libraries. ILS migration dramatically increased the KCLS focus on training in 2016. That focus continues as staff navigate reporting function in the SirsiDynix ILS. Members of both Community Library and KPL participate in circulation, cataloging, and collection development committees in SHARE and both library directors participate in the SHARE director's council. KCLS participates in the SEWI continuing education group. Community Library is invited to supervisor meetings at KPL as well as all-staff retreats on Diversity, Equity, and Inclusion. CL staff also participate in an IDEA team that discusses equity, diversity and inclusion and the barriers to service on an ongoing basis.

PLSR communication is disseminated through KCLS to CL administration as updates arise.

Indicate new or priority activities relating to this requirement for the plan year. If none, indicate so.

PLSR progress continues to be a main focus of training and communication. Pending additional state aid in 2018 will allow Community Library to begin RFID tagging, which KPL, as Resource Library, will guide based on our recent conversion experience. A spring time all-staff inservice day will once again take place, and CL staff will be invited to participate.

List specific staff and resources dedicated to this requirement and/or contract arrangements with other libraries or systems.

SEWI continuing education consortium membership. SHARE membership agreement

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Delivery and Communication

S. 43.24 (2)(fm) Electronic delivery of information and physical delivery of library materials to participating libraries.

List ongoing activities related to this requirement.

KCLS provides regular van delivery among the branches of KPL, the Community Library, Kenosha Gateway Technical College Library, and the Kenosha Unified School District Media Center. KCLS plans to continue participation in the South Central Wisconsin van delivery service project. Van delivery is used to send written communication and library materials to all participants in the local and the South Central Wisconsin delivery network. As a result of the dramatic success of the SHARE catalog merger, KPL added a daily delivery leg to Racine Public Library in 2016 for quick and efficient service between systems. KCLS has assumed delivery costs and employs a private delivery service, previously paid by KPL. LLS provides 50% funding for the Racine- Kenosha leg of delivery.

Indicate new or priority activities relating to this requirement for the plan year. If none, indicate so.

The addition of Arrowhead Library System to SHARE creates an additional delivery hub connecting KCLS and LLS.

Service Agreements

- S.43.24(2)(g) Service agreements with all adjacent library systems
- A copy of the agreement with adjacent systems with a list of all systems signing the agreement will be provided to the division by January 15.

Other Types of Libraries

- S.43.24(2)(L) Cooperation and continuous planning with other types of libraries in the system area, which results in agreements with those libraries for the appropriate sharing of library resources to benefit the clientele of all libraries in the system area.
- The system will have agreements with other types of libraries, or if the system participates in a cooperation agreement with a multitype organization to meet the purposes of this goal, there is established a clear link between the system and the individual members of the multitype organization. A copy of the agreement with a list of all signing libraries will be provided to the division by January 15.
- Other types of libraries in the system area have had an opportunity to review and comment on the plan.

Library Technology and Resource Sharing Plan

- S.43.24(2)(m) Planning with the division and with participating public libraries and other types of libraries in the area in regard to library technology and the sharing of resources. By January 1, 2000, and every fifth January 1 thereafter, the public library system shall submit to the division a written plan for library technology and the sharing of resources.
- Member public libraries and other types of libraries in the system area have had an opportunity to review and comment on the plan.
- By January 1, 2018, the system's current plan for library technology and resource sharing or changes to the current plan will be submitted to the division.

Indicate new or priority activities relating to this requirement for the plan year.

As Kenosha Public Library and Community Library each finalize their new strategic plans in 2017, KCLS will convene in 2018 to discuss the technology needs at all member libraries and devise a strategy for KCLS support to achieve each library's goals.

ASSURANCES (conf'd.)

Professional Consultation

S. 43.24(2)(h) Professional consultant services to participating public libraries.

Specifically identify consultants, their service areas, and related activities.

KPL provides or contracts for consulting assistance to KCLS member libraries in the following areas:

- •Public library administration and governance, legal issues, planning, and evaluation. This is particularly inportant as Community Library is continualy challenged by member libraries within their Resource Library Agreement. KCLS does its best to steer Community Library toward DPI opinions and legal advice in support of those challenges.
- •Adult and youth services, KPL staff in the role of Resource Library communicate with Community Library staff as needed for reference assistance.
- ·Library automation and technical services- The SHARE merger leaned heavily on KCLS to manage the migration alongside LLS staff, including reassigning item types, analyzing data during the migration, etc.
- ·Building and remodeling
- •Interlibrary loan, resource sharing, and reference and information services
- •Staff development (Certification, CE, recruitment, etc.) KPL Staff Development and Succession plans are available to CL as models.
- Collection development
- Public relations
- ·Special needs-youth

As the Resource Library, Kenosha Public Library provided full support for the ILS merger with SHARE, including technical and administrative support. That support continues. Also in 2016 and 2017, Community Library sought computer network support provided by Kenosha Public Library when experiencing reduced staff. The Community Library Joint Library Agreement, under a long history of noncompliance, was renegotiated by CL municipalaties in 2016 and now meets state statutes. The KCLS Director attended meetings and sought help from public officials along the way, then provided advice and communication in support of that resolution. Recently, Paddock Lake withdrew support for CL under protest over the CL bylaws. That negotiation for resolution is being managed by CL attorneys and is closely watched by KCLS. The KCLS Director serves as a communications liaison between PLSR and the KCLS membership.

Indicate new or priority activities relating to this requirement for the plan year.

We expect continued disagreements among CL member municipalities and KCLS efforts to support a resolution. KCLS will continue to provide technical support and lend expertise in cataloging, acquisitions, and network issues.

Indicate specific methods or means of communication with member libraries to fulfill this requirement.

Email, phone, in-person meetings.

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Inclusive Services

S.43.24(2)(k) Promotion and facilitation of library service to users with special needs.

The division interprets services to users with special needs as inclusive services. Inclusive library services are holistic, spanning library policies, collections, space, and services, Inclusive services reflect equity and accessibility for all members of the community, including services to individuals or groups for whom using the public library is difficult, limited, or minimized.

List ongoing activities related to this requirement.

KPL plans the following services in 2018 to benefit special needs populations in KCLS:

- Continuing education/workshops
- •Provide bibliographies, catalogs, or directories relating to special needs
- •Bookmobile service to special needs populations
- •Collection of professional materials on special needs topics
- •Deposit or rotating collections to other agencies serving seniors
- •Information and referral service on resources relating to special needs
- •Membership in/cooperation with human services agencies and organizations
- •Publicize and promote special needs services available from member libraries
- •Provide demographic information on special needs populations to member libraries

Indicate new or priority activities relating to this requirement for the plan year.

KPL added a new van with a hydraulic lift to its Outreach Services fleet, improving the ability to offer lobby stops at assisted living and nursing home locations. A request for funding has been made to the City of Kenosha for two new smaller bookmobiles that will offer wheelchair access.

Indicate specific methods or means of communication with member libraries to fulfill this requirement.

CL staff attend KPL supervisor meetings and are informed of service improvement plans.

Other Service Programs

S.43.24(2)(i) Any other service programs designed to meet the needs of participating public libraries and the residents of the system area, as determined by the public library system board after consultation with participating public libraries.

List each "other" service programs individually with ongoing activities and new or priority activities for the plan year under each program. For instance, if the system provides a bookmobile service program, list ongoing activities and new or priority activities for the bookmobile program. (Do not lump miscellaneous activities under a single "other" program.)

In 2014, KCLS used system aid to initiate a program to purchase digital resources. KCLS public libraries are experiencing a 24% increase in the use of ebooks by the public and a 25% use increase in all e-resources. These resources include a variety of reference and research tools, digital magazines through Zinio, Freegal, Hoopla, and eBooks and audiobooks through the Wisconsin Digital Library. The cooperative puchase of these resources is very practical, since they are not physically housed in any library. Instead, they are available over the internet by all County residents at home, work, school, or any KCLS library building. That budget for shared electronic resources continues to grow.

In 2017, KCLS used LSTA funds to provide a wireless printing solution at all KCLS library locations. This allows users to print from home to a library printer or print from their personal laptop, tablet, or phone in the library.

New or Priority Activities

In 2018, KCLS will use any additional state funding to begin RFID tagging of the Community Library collection. This will greatly aid delivery and holds processing through the automated materials handling system in place at KPL.

Administration

∇	The system will not expend more that	20 percent of the state aid projects	ed to be received in the plan	year for administration.
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The 2016 system audit will be submitted to the division no later than September 30, 2018.

Budget

A copy of your public library system budget by service program category and fund source for the plan year (see attached guidelines) is attached.

COLLABORATIVE ACTIVITIES (cont'd.)

COLLABORATIVE ACTIVITIES

Summary of Activities Briefly describe collaborative activities with other libraries, public library systems, and other organizations. Exclude services and activities listed in the system's 2018 resource library contract.

The KCLS catalog merger with Lakeshores Library's SHARE catalog was the crowning collaborative achievement in 2016 and was refined in 2017. Both systems shared expertise to pull off an extremely smooth and positive migration. LLS provided tremendous support throughout the process. KCLS continues to look for ways to collaborate with LLS beyond the newly merged SHARE catalog through several new SHARE committees on Resource Sharing, Circulation, Cataloging and Patron Experience. Community Library and KPL Directors sit on the SHARE Council, each with one vote, and participate in shared decisions regarding library service. In 2016, LLS received an LSTA grant to create mobile maker kits that can be circulated through any library in SHARE and all SHARE libaries continue to use this resource. In 2018, Arrowhead Library System participation will expand opportunities in this area.

KPL will apply for Big Read funding as the lead entity of a project that spans Kenosha County and into Racine County. CL libraries will contribute programs and book discussions during this multi-week event.

Activity		Amount
1. Joint Purchasing through WPLC		\$30,000
2. SE Wisconsin training consortium		1100
3. LLS/ KCLS Mobile Maker Spaces		\$16,710
4. Big Read programming		\$20,000
5.		
6.		
7.		
8.		
9.		
10.		
	Cost Benefit Total	\$67,810

P-2446 PUBLIC LIBRARY SYSTEM 2018 ANNUAL PROGRAM BUDGET					
Program	2018 Public Library System Aid	System Aid Carryover and Interest Earned	Other State and Federal Library Program Funds	All Other Income	Tota
Technology, Reference and Interlibrar	y Loan*			·	
1.	\$85,400				
2.	\$15,000				
3.	\$35,000	\$0		,	
4. Electronic Resources	\$97,300			8 8 9 10	
Program Total	\$232,700	\$0	\$0	\$0	\$232
Continuing Education and Consulting	Service*				
1.					
2.		-			
Program Total	\$0	\$0	\$0	\$0	
			<u> </u>		
Delivery Services	\$33,300			\$11,200	\$44
Library Services to Special Users					
Library Collection Development					1 11 21 11 2
Direct Payment to Members for Nonresident Access	\$132,175			\$1,612,192	\$1,744
Direct Nonresident Access Payments Across System Borders				\$88,784	\$88
Library Services to Youth					
Public Information	\$0				
Administration	\$500	\$0	\$0	\$0	\$
Subtotal	\$165,975	\$0	\$0	\$1,712,176	\$1,878
Other System Programs					
1. RFID Conversion	\$14,362				\$14
2.	***				
Program Total	\$14,362	\$0	\$0	\$0	\$14
Grand Totals	\$413,037	\$0	\$0	\$1,712,176	\$2,125

^{*}These programs may be divided into subprograms at the discretion of the system. If choosing not to use subprograms, enter amounts on line 1. Line 4 is reserved for the amounts budgeted for electronic resources (see Program Budget Guidelines).

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	CERTIFICATION	
WE, THE UNDERSIGNED, CERTIFY that to the best of or correct, and that the system will be in full compliance with all	ir knowledge, the information provided in applicable provisions of Chapter 43 of the	this document and any attachments is true and Wisconsin Statutes for the year 2018.
Name of System Director	Signature of System Director	Date Signed Mo./Day/Yr.
Barkara Brattin	* Raibun Port	w 9-11-17
Name of System Board President	Signature of System Board President	Date Signed Mo./Day/Yr.
SHARON ACERBI	> Sharon acerbi	9/11/17
LIBR	FOR DPI USE ARY SYSTEM PLAN APPROVAL	
Pursuant to Wis. Statutes, the plan contained herein is:	DLT Assistant Superintendent Signature	Date Signed Mo./Day/Yr.
Approved Provisionally Approved See Comments. Not Approved See Comments.	The H	12/4/17
Comments		